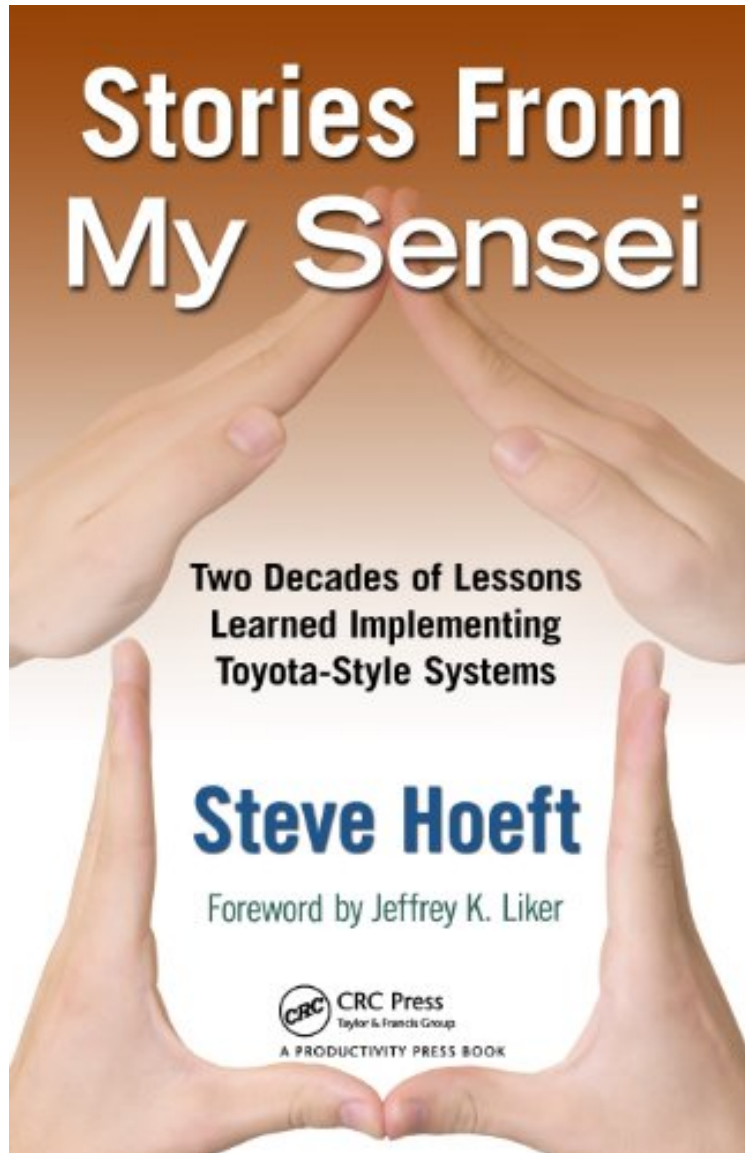


(Get free) Stories from My Sensei: Two Decades of Lessons Learned Implementing Toyota-Style Systems

# Stories from My Sensei: Two Decades of Lessons Learned Implementing Toyota-Style Systems

Steve Hoefft

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**Steve Hoefft : Stories from My Sensei: Two Decades of Lessons Learned Implementing Toyota-Style Systems** before purchasing it in order to gauge whether or not it would be worth my time, and all praised Stories from My Sensei: Two Decades of Lessons Learned Implementing Toyota-Style Systems:

0 of 0 people found the following review helpful. No learning is better than learning from storyBy Dagung ChyouThis author leads me to go through so many events at such a low cost of a book. This is a blessing. I hope to meet the

author and, if it is possible, ask him to be my sensei. 0 of 0 people found the following review helpful. Great read! Very useful The insight by stories is By Ben Great read! Very useful The insight by stories is awesome 3 of 4 people found the following review helpful. The Perfect Balance of Principles and Practice! By Customer Stories from My Sensei achieves a perfect balance between the principles and practical application of TPS! Steve's wonderful ability to tell stories in such a meaningful (yet entertaining) way enables the reader to grasp the concepts being presented and immediately connect them with practical advice on how to (and how not to!) deploy and sustain them. I admit to an advantage in reading this book: it enabled me to relive the opportunity I had when first starting my own "Lean Journey" with Steve as my guide at the University of Michigan's "Lean Healthcare" program, and in subsequent consulting engagements as we began to deploy Lean in our own environment. As a "non-engineering type", Steve's stories enable me to quickly connect with the principles of Lean and see how its use in my world of health care is immediately applicable. These stories energized my own interest and enthusiasm for embracing Lean, and I now have the pleasure of following Steve's examples and telling the stories of my own journey as I deploy Lean in my own organization (although none of mine are of the caliber of "Stand in Circle" - yet!). This book recreates that learning experience through both clear and concise presentations of the principles of TPS and through immediately relatable stories that enable the reader to connect in a way that the vast majority of "textbook tomes" on TPS never will!

In the tradition of Taoist philosophers and Zen masters, Steve Hoefft tells the stories he learned from his Toyota Production System (TPS) master teachers. Sometimes enigmatic, sometimes funny, but always powerful and enlightening, these stories of continuous improvement and Lean implementation are organized around the Toyota House framework. After covering historical and foundational aspects of TPS, the stories go on to illustrate a wealth of essential topics encompassing the timeless, unchanging principles of Just-In-Time, Built in Quality, and Respect for People, and delves into specifics on many tools like kanban, Quick Changeover, and A3 Problem Solving. Winner of a 2011 Shingo Research and Professional Publication Award More than entertainment, the telling of stories is a way that human wisdom is handed from one generation to the next. It is a gentle but memorable way to learn the lessons of failure without suffering the personal pain of misdirected efforts; a way to find the best path without having to personally experience hundreds of dead-end journeys. It is a way to gain understanding that goes deeper than definitions. When Steve writes about the TPS house, it is not just an abstraction. It is something he lives. He can vividly picture it in every operationhellip;. Steve's storieshellip;bring the house to life.-Jeffrey K. Liker, Shingo Prize-winning author of The Toyota Way TPS is more than just a manufacturing blueprint and a set of business rules. It is a tradition, a learned and shared cultural legacy that imbues each ensuing generation with ethics and a sense of purpose that goes far beyond the punching of a clock and the filling of a ledger. It is far better taught by stories than by rulebooks. Ideal for individual learning and reflection as well as for use with groups, Stories From My Sensei provides key insights into how and how-not-to implement TPS principles. Reflection questions accompany each story to help readers apply the lessons to their own situationsdash;situations that will ultimately become the basis of stories handed down to the next generation.

Steve is a real sensei. His presentations captivate students. His enthusiasm is contagious. When Steve writes about the TPS house it is not just an abstraction. It is something he lives. He can vividly picture it in every operation he says. He can guide the organization through the journey to build a real system. You will enjoy Steve's stories that will bring the house to life.-Jeffrey K. Liker, professor and author of The Toyota Way Steve Hoefft has written an insightful and highly entertaining memoir describing his lean journey. He recounts powerful stories drawn from his work career to illustrate how an experienced Toyota sensei mentored his development. Hoefft uses the framework of the Toyota Production System house to integrate the narrative, with examples that make Toyota philosophy, methods, and tools spring to life.-John "Jack"; Billi, M.D., Professor-Internal Medicine and Medical Education, Assoc. Dean-Clinical Affairs, Medical School, Assoc. VP-Medical Affairs, University of Michigan Health System ...you will not only learn the principles that underscore TPS, but will learn them through hands-on stories that anyone involved in operations and lean implementation can directly relate. In short, it will make you laugh and cry; knowing that true learning is accomplished through the joy of suffering!-Jim Huntzinger, President and Founder of the Lean Accounting Summit and TWI Summit and author of Lean Cost Management: Accounting for Lean by Establishing Flow Steve is one of the few leaders in the US that is truly a TPS expert. He has not only written the way to be successful but he also demonstrated it successfully within various companies while keeping TPS pure and simple.-Phil Lardiere, President Pendleton Group Inc., and author of X Powerful and entertaining examples that bring key Lean concepts to life. You will see Steve's lively and inspired style coming through the pages---just as one would expect from a very knowledgeable and masterful Lean practitioner, story-teller, and instructor. His participation in the University of Michigan Lean program as an instructor has set the bar high for all of us and generated high praise from many past Lean program participants as evidenced by some of the actual quotes below.-Yavuz A. Bozer, Professor-Industrial Operations Engineering, Co-Director, Tauber Institute for Global Operations, Co-Founder Co-Director, Lean Manufacturing Certificate Program,

